RESOLUTION NO. 1266

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF GOLDEN AUTHORIZING AN AGREEMENT WITH CREATIVE COMMOTION, LLC FOR MARKETING SERVICES FOR CITY RECREATION ACTIVITIES

- WHEREAS, the City of Golden Parks and Recreation Department offers many programs and facilities for the citizens of Golden and customers from surrounding areas; and
- WHEREAS, the competition from like-facilities in surrounding communities has greatly impacted Community Center Revenues; and
- WHEREAS, the City of Golden is constructing a new Recreation Campus to include a golf course and a family aquatic park; and
- WHEREAS, the proper marketing, branding, and identity of the campus is critical for future success and marketing of the Recreation Campus; and
- WHEREAS, marketing the Community Center was one of the top recommendations included in the 2001 Community Center Business Plan; and
- WHEREAS, the City of Golden, in accordance with City Policies, used the Request for Proposal process to solicit proposals for marketing services; and
- WHEREAS, the City received 26 proposals for marketing services and interviewed the top six candidates; and
- WHEREAS, Creative Commotion, LLC ("Commotion") was the only firm proposing to work for a performance-based compensation plan; and
- WHEREAS, Commotion has extensive and proven background in the branding and naming of products; and
 - WHEREAS, Commotion has extensive and proven abilities in marketing services; and
- WHEREAS, Commotion is committed to the Golden community and the success of it's programs; and
- WHEREAS, the marketing firm Commotion, was selected to provide marketing and branding services for the City of Golden.
- THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GOLDEN, COLORADO:
- Section 1. City staff, working with the City Attorney, is directed finalize negotiations of a performance-based marketing services agreement for the marketing of City recreational activities to include naming and branding of the new Recreation Campus.

Section 2. The agreement with Creative Commotion, LLC attached hereto as Exhibit "A", is approved in substantially the form attached hereto.

Section 3. The Mayor is authorized to sign the agreement on behalf of the city, upon approval of the form of the agreement by the City Attorney.

Adopted the 13th day of December 2001.

Jan C. Schenck Mayor

ATTEST:

Śusan M. Brooks, MMC

City Clerk

APPROVED AS TO FORM:

Annes A. Windholz City Attorney

I, Susan M. Brooks, City Clerk of the City of Golden, Colorado, do hereby certify that the foregoing is a true copy of a certain Resolution adopted by the City Council of the City of Golden, Colorado at a regular meeting thereof held on the 13th day of December, AD, 2001.

(SEAL)

ATTEST:

Susan M. Brooks, City Clerk of the

City of Golden, Colorado

AGREEMENT FOR PROFESSIONAL CONSULTING SERVICE

WITNESSETH:

WHEREAS, GOLDEN requires professional consulting services in connection with the Marketing Services - Marketing of City of Golden Recreation Activities and the Branding, Naming and Identity of the Recreation Campus (hereinafter referred to as "PROJECT"); and

WHEREAS, CONSULTANT has held itself out to GOLDEN as having the requisite, resources, expertise and experience to perform the required work for the Project.

NOW, THEREFORE, for and in consideration of the promises and covenants herein appearing, the parties agree as follows:

I. SCOPE OF SERVICES.

Services Description:

- Recommendations regarding marketing opportunities for Community Center and existing recreational activities
- Recommendations regarding overall brand development, growth strategies, and long range planning for city-wide recreational activities
- Recommendations to and coordination with the Parks and Recreation Advisory Board and City recreation staff regarding marketing and cross-promotional activities
- Recommendations regarding the desired integration of all recreational marketing efforts into one cohesive communications plan
- Recommendations regarding budgeting and annual operations planning

II. GOLDEN OBLIGATIONS/CONFIDENTIALITY.

GOLDEN shall provide CONSULTANT with information, reports and such other data as may be available to GOLDEN and reasonably required by CONSULTANT to perform hereunder. No Project information shall be disclosed by CONSULTANT to third parties without prior written consent of GOLDEN or pursuant to a lawful court order directing such disclosure. All documents provided by GOLDEN to CONSULTANT shall be returned to GOLDEN. CONSULTANT is authorized by GOLDEN to retain copies of such data and materials at CONSULTANT's expense.

III. OWNERSHIP OF WORK PRODUCT.

Upon payment to CONSULTANT pursuant to this Agreement, all work, data, drawings, designs, plans, reports, computer programs (nonproprietary), computer input and output, analyses, tests, maps, surveys, or any other materials developed for this Project, are and shall be the sole and exclusive property of GOLDEN. However, any reuse of the documents by GOLDEN without prior written authorization by CONSULTANT other than for the specific intended purpose of this Agreement will be at GOLDEN's sole risk. The CONSULTANT will provide GOLDEN with a ten (10) day written notice prior to disposal of Project documents it has retained during which time GOLDEN may take physical possession of same at the storage site.

IV. COMPENSATION.

Upon execution of this Agreement, Client owes Commotion \$2,000 for services rendered in October 2001. Client shall maintain payments of \$2,000 monthly through December 31, 2001 renewable annually subject to annual appropriation. Payments are due on the 1st of each month. In addition to monthly compensation, performance based metrics are in place and will be compensated for as described in the Service & Compensation Description Addendum(Exhibit A).

Commotion's compensation shall be computed and become payable as set forth in the applicable Exhibit A. Except as otherwise provided in any Service & Compensation Description Addendum, payments for Services and Reimbursable Expenses shall be made monthly, and shall be due and payable 20 days from the date of Commotion's invoice.

Reimbursable and Expenses are in addition to compensation for Commotion's Services and include expenses incurred by Commotion and its employees and Commotions directly related to the Services, such as: (a) Authorized out-of-town travel and subsistence, and electronic communications; (b) document duplication, postage, handling and delivery of documents and materials used in connection with the Services; and (c) renderings, models and mock-ups requested by the Client. Any single expense in excess of \$250.00, or a series of related expenses aggregating at least that amount, shall require the prior approval of the Client's Project Manager. Each statement from Commotion shall account separately for all Reimbursable Expenses, which shall be reimbursed to Commotion in an amount equal to the expenses actually incurred by Commotion. Records of Reimbursable Expenses shall be accurately maintained by Commotion and shall be available to Client at mutually convenient times. Notwithstanding any provision of this Agreement to the contrary, Client shall have no obligation to pay any Reimbursable Expense for which Commotion fails to provide accurate documentation within five days after a written request for the same from the Client.

Production Expenses are in addition to compensation for Commotion's Services and include expenses incurred such as: (a) printing and production; (b) production and placement of ads; (c) other fulfillment of marketing expenses. Any single expense in excess of \$250.00, or a series of related expenses aggregating at least that amount, shall require the prior approval of the Client's Project Manager. Commotion will reserve the right to include standard industry mark-up margin and

commission rates of 25% and 15% respectively. Records of Production Expenses shall be accurately maintained by Commotion and shall be available to Client at mutually convenient times. Notwithstanding any provision of this Agreement to the contrary, Client shall have no obligation to pay any Production Expense for which Commotion fails to provide accurate documentation within five days after a written request for the same from the Client.

Sponsorship agreements for City recreational activities sought and secured by Commotion shall require City approval. Terms and conditions surrounding sponsorship agreements shall be negotiated separately on a case-by—case basis. Commotion will not accept revenues on the City's behalf without prior approval by the City. Expenditures and revenues associated with sponsorship agreements shall be accounted for and reported separately.

Detailed monthly invoices shall be rendered by CONSULTANT, and shall be due and payable thirty (30) days after date of receipt. Invoices will be itemized and include hourly breakdowns for all personnel and other charges. The maximum fee specified hereunder shall include all fees and expenses incurred by CONSULTANT in performing all services hereunder GOLDEN reserves the right to withhold final payment until such time as the work is complete.

V. COMMENCEMENT OF WORK.

Within seven (7) days of receipt from GOLDEN of a Notice to Proceed, CONSULTANT shall commence work on all its obligations as set forth in the Scope of Services or that portion of such obligations as is specified in said Notice.

VI. CHANGES IN SCOPE OF SERVICES.

A change in the Scope of Services shall constitute any change or amendment of services or work which is different from or additional to the Scope of Services specified in Section I of this Agreement. No such change, including any additional compensation, shall be effective, or paid unless authorized by written amendment executed by the City Manager or his designee of GOLDEN. If CONSULTANT proceeds without such written authorization, then CONSULTANT shall be deemed to have waived any claim for additional compensation, including a claim based on the theory of unjust enrichment, quantum merit or implied contract. Except as expressly provided herein, no agent, employee or representative of GOLDEN shall have the authority to enter into any changes or modifications, either directly or implied by a course of action, relating to the terms and scope of this Agreement.

VII. PROFESSIONAL RESPONSIBILITY.

CONSULTANT hereby warrants that it is qualified to assume the responsibilities and render the services described herein and has all requisite corporate authority and professional licenses in good standing, required by law.

The work performed by CONSULTANT shall be timely performed in accordance with generally accepted professional practices and the level of competency presently maintained by other practicing professional firms in the same or similar type of work in the applicable community.

VIII. COMPLIANCE WITH LAW.

The work and services to be performed by CONSULTANT hereunder shall be done in compliance with applicable laws, ordinances, rules and regulations.

IX. INDEMNIFICATION.

The CONSULTANT agrees to indemnify and hold harmless GOLDEN, and its officers and its employees, from and against all liability, claims demands, and expenses, including court costs and reasonable attorney fees, on account of any injury, loss, or damage, which arise out of or are in any manner connected with the work to be performed under this Agreement, if such injury, loss, or damage is caused by, or is claimed to be caused by, the negligent act or omission, error, professional error, mistake, accident, or other fault of the CONSULTANT, any Subcontractor of the CONSULTANT, or any officer, employee, or agent of the CONSULTANT. The obligations of this Section IX shall not apply to damages which GOLDEN shall become liable by final judgment to pay to a third party as a result of the negligent act or omission, error, professional error, mistake, accident, or other fault of the City of Golden.

X. INSURANCE.

- A. The CONSULTANT agrees to procure and maintain in force during the term of this Agreement, at her own cost, the following coverages:
 - 1. Workers' Compensation insurance as required by the Labor Code of the State of Colorado and Employers' Liability Insurance.
 - 2. Commercial General or Business Liability Insurance with minimum combined single limits of FIVE HUNDRED THOUSAND DOLLARS (\$500,000.00) each occurrence and FIVE HUNDRED THOUSAND DOLLARS (\$500,000.00) general aggregate.
 - 3. Automobile Liability Insurance with minimum combined single limits for bodily injury and property damage of not less than FIVE HUNDRED THOUSAND DOLLARS (\$5000,000) for any one occurrence, with respect to each of the CONSULTANT's owned, hired or non-owned vehicles assigned to or used in performance of the services. In the event the CONSULTANT's insurance does not cover non-owned automobiles, the requirements of this paragraph shall be met by each employee of the CONSULTANT who utilizes an automobile in providing services to GOLDEN under this Agreement.

- 4. Professional Liability Insurance with minimum limits of FIVE HUNDRED THOUSAND DOLLARS (\$500,000) each claim and FIVE HUNDRED THOUSAND DOLLARS (\$500,000) general aggregate.
- B. If approved by GOLDEN, evidence of qualified self-insured status may be substituted for one or more of the foregoing insurance coverages.
- CONSULTANT shall procure and maintain, and shall cause any Subcontractor of the CONSULTANT to procure and maintain, the minimum insurance coverages listed herein. Such coverages shall be procured and maintained with forms and insurers acceptable to GOLDEN. All coverages shall be continuously maintained to cover all liability, claims, demands, and other obligations assumed by the CONSULTANT pursuant to Section IX of this Agreement. In the case of any claims-made policy, the necessary retroactive dates and extended reporting periods shall be procured to maintain such continuous coverage.
- D. A Certificate of Insurance shall be completed by the CONSULTANT's insurance agent(s) as evidence that policies providing the required coverages, conditions, and minimum limits are in full force and effect, and shall be subject to review and approval by GOLDEN prior to commencement of any services under this Agreement. The Certificate shall identify this Agreement and shall provide that the coverages afforded under the policies shall not be canceled, terminated or materially changed until at least 30 days prior written notice has been given to GOLDEN. The completed Certificate of Insurance shall be sent to:

City of Golden 911 10th Street Golden, CO 80401 Attn: Risk Management

- E. Failure on the part of the CONSULTANT to procure or maintain policies providing the required coverages, conditions, and minimum limits shall constitute a material breach of contract upon which GOLDEN may immediately terminate this Agreement, or at is discretion G may procure or renew any such policy or any extended reporting period thereto and may pay any and all premiums in connection therewith, and all monies so paid by GOLDEN shall be repaid by the CONSULTANT to GOLDEN upon demand, or GOLDEN may offset the cost of the premiums against any monies due to CONSULTANT from GOLDEN.
- F. GOLDEN shall have the right to request and receive a certified copy of any policy and any endorsement thereto.
- G. The parties hereto understand and agree that GOLDEN, its officer, and its employees, are relying on, and do not waive or intend to waive by any provision of this Agreement, the monetary limitations or any other rights, immunities, and protections provided by the Colorado Governmental

Immunity Act, Section 24-10-101, et seq., C.R.S., as from time to time amended, or otherwise available to GOLDEN, its officers, or its employees.

XI. NON-ASSIGNABILITY.

Neither this Agreement, nor any of the rights or obligations of the parties hereto, shall be assigned by either party without the written consent of the other.

XII. TERMINATION.

This Agreement shall terminate at such time as the work in Section I is completed, on <u>December 31, 2002</u>, or upon GOLDEN's providing CONSULTANT with seven (7) days advance written notice, whichever occurs first. In the event the Agreement is terminated by GOLDEN's issuance of said written notice or intent to terminate, GOLDEN shall pay CONSULTANT for all work previously authorized and completed prior to the date of termination. If, however, CONSULTANT has substantially or materially breached the standards and terms of this Agreement, GOLDEN shall have any remedy or right of set-off available at law and equity.

XIII. DEFAULT/ATTORNEY FEES.

In the event of default of any of the provisions herein, the defaulting party shall be liable to the non-defaulting party for all reasonable attorney fees, legal expenses and costs incurred as a result of the default.

XIV. VENUE.

This Agreement shall be governed by the laws of the State of Colorado, and any legal action concerning the provisions hereof shall be brought in the County of Jefferson, State of Colorado.

XV. INDEPENDENT CONTRACTOR.

CONSULTANT is an independent contractor. Notwithstanding any provision appearing in this Agreement, all personnel assigned by CONSULTANT to perform work under the terms of this Agreement shall be, and remain at all times, employees or agent of CONSULTANT for all purposes. CONSULTANT shall make no representation that she is the employee of GOLDEN for any purposes.

XVI. NO WAIVER.

Delays in enforcement or the waiver of any one or more defaults or breaches of this Agreement by GOLDEN shall not constitute a waive of any of the other terms or obligations of this Agreement.

XVII. ENTIRE AGREEMENT.

This Agreement and the attached Exhibits are the entire Agreement between CONSULTANT and GOLDEN, superseding all prior oral or written communications. None of the provisions of this Agreement may be amended, modified or changed, except as specified herein.

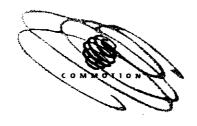
XVIII. NOTICE.

Any notice or communication between CONSULTANT and GOLDEN which may be required, or which may be given, under the terms of this Agreement shall be in writing, and shall be deemed to have been sufficiently given when directly presented or sent pre-paid, first class United States Mail, addressed as follows:

City of Golden 911 10th Street Golden, CO 80401 Attn: City Manager

	CITY OF GOLDEN
	City Manager
ATTEST:	
City Clerk	
	CONSULTANT:
	By: Title:
APPROVED AS TO FORM:	

James A. Windholz Attorney for City of Golden



Service & Compensation Description Addendum

Services Description:

- Recommendations regarding marketing opportunities for Community Center and existing recreational activities
- Recommendations regarding overall brand development, growth strategies, and long range planning for city-wide recreational activities
- Recommendations to and coordination with the Parks and Recreation Advisory Board and City recreation staff regarding marketing and cross-promotional activities
- Recommendations regarding the desired integration of all recreational marketing efforts into one cohesive communications plan
- Recommendations regarding budgeting and annual operations planning

Compensation Description:

Compensation Description.			Amount
Monthly Fee Through 2002 Due on 1 st of each month			\$ 2,000
PERFORMANCE BASED METRICS:*	Eag	T	E
Meet budget on Daily Use/Punch Cards:	<u>Fee</u> \$ 500	<u>plus</u>	Exceed % 25%

500

Recreation Fees, Aquatic Fees, Facility Rentals, Vending, Brochure:

	<u>Fee</u>	<u>plus</u>	Exceed %
Meet budget on one line item:	\$ 250		10%
Meet budget on two line items:	500		15%
Meet budget on three line items:	750		20%
Meet budget on four line items:	1,000		25%
Meet budget on five line items:	1,500		25%

^{*}Payable by the 15th of the following month

Meet budget on Annual/Charter Memberships:

Naming of Golf Course and Aquatics Center, identity development (i.e. logo) for each

\$10,000

25%

5,819 5,270 7,577 8,039	000	107,530 90,623 93,255	8	43	12,826	755	000	90	.662	199	720	15,000	364,787	926,	000	
				•									 8 8	1,255	1,25	
2 % % % 2 % % %]	11% 11%		8%	96,	12%	86	%69 %69	8	ő	11%	21%				
349 261 541 384	623	8,788 10,275 8 447	10,451	1,34	1,117	1 050	066	2,190	3		877	3,113				
35.8 35.8 38.8 13%	15%	\$ 4 %	86	9,9	8 8 8	10%	7%	%	3%	%	2%	%				
287 290 2,632 1,070	1,608	3,893	9,373	1,019	674	839	811		490	•	163	302				
% % % % % % —	6 6	26%	8%	86	\$ \$	80	5%	š	2%	%0	88	%9				
315 294 413 451	606 8 768	7,852 7,540 5,991	9,240	1,476	358 324	429	593		760		1,527	936				
% % % % % % %	% %	2 % %	8%	%	χί. 2. 2.	₹ \$	7	%0	8	%	86	2%				
316 267 334 385	542 9 047	12,168 6,010 4,752	229'6	1,226	(683) (67)	(349)	(70)		•		70	341				
8 8 8 8 8 8 6 5	. 8	\$ 2 8 8 8 8 8 8 8	*	14%	5 2 2 2	2%	11%	%	10%	15%	နိ ဝ	6%				
466 428 469 732	864 6438	7,300	8,129	2,281	2,086	475	1,174		1,455	994	•	931				
15% 12% 6% 13%		9,60 8,60 8,60 8,60 8,60	%	%	§ %	15%	10%	%	2%	15%	%	4%				
846 617 469 1,055	1,253	9,260 14,180 4,600	10,920	1,167	1,259 692	1,268	1,066		220	994		616				
11% 10% 10%	% % %	\$ 50 80 80 80	8	8	, 5 2, 5	12%	% 6	%91	% 6	14%	% 6	12%				
658 514 584 822	1,072	12,219 8,695 4,597	10,060	1,148	54. 54.	1,086	1,023	200	1,370	920	680	1,786				
5 % % % % % % %	7 % 5%	% % % 2% %	% 9	30%	5 5 8 8	%	11%	%	10%	16%	%	%				
381 480 289 613	745	8,018 7,111 4,677	7,615	1,646	د/8,1 975	642	1,155		1,480	1,055	,	972				
10% 11% 5% 8%	8% 7%	3% 3% 3% 3% 3% 3%	~ %	868	÷ 5 %	7%	8%	%	86	15%	နိ	%				
554 573 373 606	903 7,410	7,813 6,160 21,765	13,440	971	- 10 - 10 - 11 - 12 - 13 - 13 - 13 - 13 - 13 - 13 - 13 - 13	83	298		1 255	- 8		888				
13% 11% 13% 13%	10%	13% 8% 7%	%	%,	10 10 10 10 10 10 10 10 10 10 10 10 10 1	13%	12%	16%	19%	8	%6	"				
767 573 573 695	1,107	13,790 6,967 6,500	11,200	1,171	1,9/3	1,116	1,314	200	2,735		720	1,637				
% 5° 5° 8° 8° 8° 8° 8° 8° 8° 8° 8° 8° 8° 8° 8°	9% 12%	4 0 8 8 8	8°	12%	<u></u> = %	86	10%	%	8%	21%	22%	13%				
547 509 500 672	935	4,663 9,159 5,554	9,714	1,971	1.104	814	1,108		1,170	1,407	1,662	1,898				
6% 9% 5% 7%	%L %L	% % %	% 6	% 2	13% 8%	8%	% 6	%	22%	8	18%	2				
333 464 400 555	735 8,623	8,219 9,453 6,935	10,236	1,002	1,283	730	896		3,287	287	1,390	1,677				
Pro Shop 1998 1999 2000 2001	Projected 2002 Faciliites Rentals 1998	1999 2000 2001	Projected 2002 Vending	1998	2000	2001	Projected 2002	Brochure 1998	1999	2000	2001	Projected 2002				

12/13/2001 1:28 PM

City of Golden Community Center Revenue by Month (ADG Finance System) 2002 Monthly Target Revenue Projections

Total	721,855 718,849 655,020	565,000	254,046 257,595 217,248	251,205	208,914 193,709 213,257	236,051	54,367 70,823 55,820 60,757 65,000
	50 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	8 86	73.8% 73.8% 73.8%	13% 14%	8 8 2 2	808	\$ \$ \$ \$ \$ \$
December	72,614 61,592 52,592	53,465	21,686 59,783 20,185	33,885	17,238 15,475 23,016	18,576	266 6,139 4,560 3,655 3,793
	228	8 %	80 80 50 80 80 50	88	5% 8% 5%	5%	2, 4, 2, 8, 8,
Nov	53,399 53,678 39,870	42,033	20,563 20,597 18,672	18,759	10,219 12,924 11,483	11,542	1,276 2,965 987 1,743 1,815
	5 % % % % % % % % % % % % % % % % % % %	82	1 8 8 8 8 8 6 6	8 8	86 % 87 % 1	8 %	8 8 4 8 8 7 8 8 9
October	47,326 46,472 41,566	37,985	20,799 24,383 18,541	19,511	17,604 12,747 1,143	13,755	4,867 3,983 3,739 2,031 4,000
	დ	28°	ని ని ని ణ తా అ	88	* * *	\$ ×	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
Sept	35,668 33,570 26,517	25,832	21,694 23,897 16,707	20,093	17,471 16,965 11,825	16,404	2,092 3,807 3,748 5,036 3,937
	8 8 8 8 8 8 8 8	% 8%	8 8 8 8 8 8 8 8	8 8	8 4 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	88	52 % % % % % % % % % % % % % % % % % % %
August	54,958 53,932 55,757 46,728	45,241	17,589 19,382 18,580	17,183	11,554 7,330 18,209	18,397	1,085 3,878 3,462 4,281 3,367
	90000 888	36 00	7 % % % 1 10 a 10	8%	\$ 9 \$ % \$ 4	8 %	13% 15% 6% 6% 6%
Anr	66,888 65,097 55,757 50,665	50,770	22,576 20,990 18,580	18,891	8,667 12,449 18,209	14,208	6,983 10,549 3,462 3,525 6,458
	* * * * * 6 6 6 6 6	36	20 D 4 9	2%	* % %	885	24% 15% 13% 23%
June	67,727 63,874 57,765 44,717	49,616	22,065 368 9,325	12,131	8,379 10,563 6,564	10,976	13,273 10,346 7,366 13,988 12,227
	% % % % % % % %	8%	% % % % 0 0 0 0	869	22%	2,5	12% 22% 15% 15%
May	49,967 62,011 54,999 37,258	43,284	21,720 875 19,344	14,754	50,314 42,394 23,702	40,562	6,442 7,086 12,053 9,251 9,534
	8 8 8 8 8 8 8 8 8 8 8 8	80	0 00 00 00 8 8 8 8	86	გ გ. გ. გ.	3 2	90 7 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8
April	60,508 66,611 57,071 40,525	47,527	22,080 21,648 19,916	19,781	12,952 17,151 10,130	17,074	5,016 4,973 5,625 4,635 5,517
	# # # # # # # # # # # # # # # # # # #	2 8	8 8 8 8 8 8 8 8	3°	86 86 86 87	12%	11% 15% 14% 2%
March	82,179 80,257 71,965 58,677	62,270	20,680 22,450 18,383	19,196	12,187 12,631 38,133	28,537	5,796 10,273 8,017 1,173 6,737
	8 8 5 8 8 8 8 8	86	တီ တီ တီ တိ လ က က ထ	86	\$ \$ \$ \$ \$	ž.	12% 12% 10% 6%
February	64,924 62,121 66,065 48,341	51,433	21,219 21,871 19,606	19,264	18,605 1,777,1 17,029 17,767	15,328	6,530 1,007 1,000 6,235 4,142
	9% 10% 11% 9%	10%	ಸ್ ಕ್ ಕ್ ಕಾ ಕಾ ರಾ ಕಾ	8%	2 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	13%	- ang n
January	65,697 69,634 75,096 50,452	55,544	21,375 21,351 19,409 18,982	19,086	23,724 31,283 33,814 24,182	32,431	741 5.817 1,801 5,204 3,472
Daily Use/Punch Cards	1998 1999 2000 2001	Projected 2002	Annual Memberships 1998 1999 2000 2001	Projected 2002	Recreation Fees 1998 1999 2000 2001	Projected 2002	Aquatic Fees 1998 1999 2000 2001 Projected 2002

€ 3. . . .